

## Masterclass 'Board of Directors'

### GOALS

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The exclusive 'Masterclass Board of Directors' comprises several stand-alone topics aimed at raising the competences of experienced directors on actual board level topics. The Masterclass facilitators are selected for their ability to facilitate a deep dive into specific areas of competence. The Masterclasses thrive on sharing perspectives and experiences in groups, and debates on different viewpoints are to be expected.

### SUMMARY

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**Category:**

- Compliance & audit

**Difficulty level:**

Expert

**Certification type:**

In class training

**Price:**

- Member: € 875.00
- Non member: € 985.00
- Partner BZB: € 875.00
- Incompany: custom tailored, prices on demand

**CPD hours:**

- Bank: **6h** general
- Insurances: **6h** general
- Compliance: **6h**

### INTENDED AUDIENCE

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The course can be followed by experienced directors and board members.

We limit the number of participants in this course to 24. Moreover you will be able to benefit optimally from the knowledge and experience of our lecturers. In addition, you will interactively test your own practical situation against those of your colleagues.

### FOREKNOWLEDGE

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**Expert level training:** this training requires thorough prior knowledge of the subject.

### CONTENT

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## **Introduction : 2024 Governance Outlook: Projections on Board Matters**

*Lecture by speaker: Mrs. Sandra Gobert - Executive Director - Lead Public & Social Governance of GUBERNA*

- This outlook offers a forward-looking glimpse into the corporate governance landscape, specifically focusing on board-related dynamics. This introduction provides insights and projections that anticipate trends in board governance for the upcoming year.

## **Session 1 : Regulatory update on sound governance rules with a focus on oversight and risk.**

*Lecture by speaker: Mrs. Caroline Veris - Partner FSI Governance, Regulation and Compliance at Deloitte*

- Explore the latest regulatory update on sound Governance Rules, emphasizing oversight and risk management. This concise overview delves into the evolving regulatory landscape, offering insights into key governance principles to ensure your organization's compliance and resilience in a dynamic regulatory environment.

## **Session 2 : Sustainability Risk Mapping and Reporting for Board of Directors in a governance framework**

*Lecture by speaker: Mr. Ruben Olieslagers - Head of CFO Office at BNP Paribas Fortis*

- By integrating comprehensive risk mapping and reporting into the governance framework, organizations can ensure transparency, resilience, and informed decision-making. Elevate your board's commitment to sustainability and responsible governance with this tailored approach to managing and reporting on sustainability risks.

## **Session 3 : Behavioural risk within the Board**

*Workshop by speakers : Mrs. Juliette van Doorn - Executive Director - Safehouse Advisory*

Theoretical introduction :

- Understanding behavioural risk: behavioural patterns and drivers that may lead to poor outcomes. Slides. Illustrated with recent examples of organisations / incidents from the financial services industry.
- Understanding behavioural risk in your Board room: patterns and drivers that may hinder the quality of decision making specifically

Workshop : Practice and reflection on Behavioural risk within your own Board

- Self-reflection on own Board - when is the quality of the discussion in your Board at its best and when at its worst? What is the key challenge for your Board when it comes to decision making? Please write this key challenge down.
- Practicing with a case in observing behaviours and drivers in a decision-making situation: video and template exercise.
- Discuss with fellow participating Directors potential strategies to deal with situations where decision making may be impaired by behaviours and drivers at the table.
- Circling back to you own case: what are strategies that you can adopt to help improve the decision making in your Board from a behavioural perspective?

## **Session 4 : Cultivating ethical artificial intelligence in governance**

*Lecture by speaker: Mr. David Martens - Professor of Data Science at the Department of Engineering Management, University of Antwerp, Belgium and he is the author of the book "Data Science Ethics" (Oxford University Press).*

- In this session, we explore the intersection of AI and governance, emphasizing the importance of responsible AI adoption. Gain insights into ethical considerations, transparency, and accountability to ensure that AI technologies align with ethical standards.

**Closing summary by Febelfin Academy : key takeaways**

## **PRACTICAL INFORMATION**

- **Programme**
  - 08:30 Welcome, registration
  - 09:00 Start programme
  - 12:00 Lunch
  - 13:00 Programme
  - 16:30 Reception

- There are several breaks scheduled.
- **Duration:** 1 day of training
- **Hours:** 09:00 to 17:00
- **Location:** Febelfin Academy: Phoenix building, Koning Albert II-laan/Boulevard du Roi Albert II 19, 1210 Brussels
- **Language:** This training will be given in English

## METHODOLOGY

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You follow a **'Classroom training'** in a group. You, the other participants and the teacher are all present in the same classroom at an agreed time. There is an opportunity for interaction and feedback, both from the participants to the teacher and vice versa. The teaching material consists as a basis of a presentation via the MyFA learning platform, supplemented with various other items (such as digital syllabus, presentation, audiovisual fragments, etc.).

**Course material:** PowerPoint presentation (slides);